



FROM THIS



TO THIS



FACING PIERCE COUNTY HOMELESSNESS: *Creating HomeFULLness*

Saturday, April 28, 2018

10:00am - 4:00pm

Tacoma Convention Center

**League of Women Voters of the United States
Position**

*“Persons who are unable to work,
whose earnings are inadequate
or for whom jobs are not available
have the right to an income and/or services
sufficient to meet their basic needs
for food, shelter and access to health care”.*



Purposes of the Conference

- To educate the community about this countywide problem, which is:
 - an emergency
 - growing continuously
 - invisible; we only see about 5% of the people who are experiencing homelessness
- To inspire community action to mitigate the effects of poverty, which is the cause of homelessness

Participants may attend any or all of the sessions.



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FACING PIERCE COUNTY HOMELESSNESS: Creating HomeFULLness

AGENDA

Time	Room ¹	Session
10:00	B-C-D	<p>Facing All Our Homeless: Strategies to increase Homefullness throughout Pierce County</p> <p>Where we are, where we could go. An overview of our current emergency, visions for change, an agenda for action.</p> <ul style="list-style-type: none"> • Tess Colby, Manager, Community Services Division, Pierce County Human Services • Guest Panel • Larry Seaquist, Moderator
11:15	B-C-D	<p>Keynote Speaker: Pamela Oakes</p> <p>Associate Program Officer, Strategic Planning and Engagement with the U.S. Programs Team of the Bill & Melinda Gates Foundation</p>
11:45 am	A & Exhibit Area	<p>Hard Times in Hooverville: Homeless Settlements during the Great Depression</p> <p>Exhibit and Lecture. The exhibit explores the adversity and triumph of everyday Americans during the 1930s, comparing the struggles of the 1930s with those faced today. Personal experiences illuminate the broader themes of the exhibition, enlightening audiences about how people lived during these difficult times.</p> <ul style="list-style-type: none"> • Gwen Whiting, Lead Curator, Washington State Historical Society • Susan Rohrer, Director of Statewide Outreach, Washington State Historical Society, Moderator
	B-C	<p>Closing the Affordable Housing Gap</p> <p>Affordable housing needs and supply; and creative ways to house more people.</p> <ul style="list-style-type: none"> • Daniel Murillo, City of Tacoma Housing Division • Bryan Schmid, Pierce County Affordable Housing • Mark Merrill, Shared Housing • Theresa Power-Drutis, New Connections

¹ See diagram on page 3 for room locations

Time	Room ¹	Session
		<ul style="list-style-type: none"> • Jill Severn, Quixote Village • Amanda deShazo, Executive Director, Affordable Housing Consortium, Moderator
	D	<p>Addressing Homelessness through Community Organizing</p> <p>Learn about ways to organize yourself to prevent homelessness. Dr. Yerena will share examples of successful grassroots efforts in Washington State, New York and Tacoma. Also learn about innovative housing tools such as tiny house developments, community land trusts and modular housing. Finally, learn about how you can connect with others who wish to contribute to the solution.</p> <ul style="list-style-type: none"> • Anaid Yerena, Professor, UW Tacoma
	315	<p>Road to Nickelsville (film)</p> <p>Residents of "Nickelsville" tell their stories about how they became homeless, caution how quickly it can happen, and how they persevere in the face of often insurmountable odds. Director of the Low Income Housing Institute, and a district court judge who presides over child custody cases involving homeless families, provide institutional context for understanding the system. Discussion with Director, Derek Armstrong McNeill, following the film.</p> <ul style="list-style-type: none"> • Derek Armstrong McNeill • Diane Tilstra, RAD, Moderator
1:15 pm	A	<p>Health Care and Homelessness</p> <p>Effects of homelessness on the health care system and on the health of people experiencing homelessness</p> <ul style="list-style-type: none"> • Neal Rogers, Homeless Community Leader • Kyle Davidson, Pierce County ACH • Jacques Colon, Health Equity Coordinator, Public Health Dept. • Jorge Rivera, Director, Community Engagement, Molina Health Care • Dr. Nathan Schlicher, St. Joseph's Hospital ER • Karen A. Johnson, PhD, Moderator
	B-C	<p>Racial Inequity in Homelessness</p> <p>How racial inequity feeds into homelessness and how it can be addressed</p> <ul style="list-style-type: none"> • Presentation of SPARC report:

Time	Room ¹	Session
		<ul style="list-style-type: none"> ○ Raphael Hartman & Klarissa Monteros, Assoc. Ministries ● Discussion: <ul style="list-style-type: none"> ○ Valorie Crout, Assoc. Ministries ○ Nick Bayard, REACH ○ Dexter Gordon, UPS ○ Adriane Wilson, Citizen Activist ● Kimi Irene Ginn, Executive Director, Vibrant Schools, Moderator
	D	<p>Coordination of Services for People Experiencing Homelessness How services are currently delivered in the private non-profit and governmental systems; and how coordination can be enhanced.</p> <ul style="list-style-type: none"> ● Peter Ansara, Director, Pierce County Human Services ● Charlie Gray, Pierce County Housing Authority ● Michael Yoder, Associated Ministries ● Denny Hunthausen, Catholic Community Services ● Erica Azcueta, Program Manager, City of Tacoma Homelessness Program ● Michael Mirra, Tacoma Housing Authority ● Sherri Jensen, Workforce RISE ● Dominique Hardeman, CRC ● James Pogue, Comp Life Resources , Moderator
	315	<p>Homeless Youth How homeless youth are identified and what services are offered to them. Issues surrounding youth homelessness that are different from what adults experience.</p> <ul style="list-style-type: none"> ● Dave Frederick, The Coffee Oasis ● Terese Carroll, Detective, Tacoma Police Dept., Juvenile Unit, ● Michele Harrison, McKinney Vento Program ● Shameka Williamson, REACH ● Che Smith, Sexual Assault Center of Pierce County ● Marilee Hill-Anderson, Director of Community Engagement, Sumner School District
3:00 pm	B-C-D	<p>Leadership in the Community to Address Homelessness A conversation among elected officials.</p> <ul style="list-style-type: none"> ▪ Victoria Woodards, Mayor, City of Tacoma

Time	Room ¹	Session
		<ul style="list-style-type: none"> ▪ Connie Ladenburg, Councilmember, Pierce County ▪ Cynthia Stewart, President, League of Women Voters of Tacoma-Pierce County
3:45	B-C-D	Audience Participation Exercise
4:00		Adjourn

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SPEAKER BIOGRAPHIES

Marilee Hill-Anderson

Marilee Hill-Anderson is the Director of Community Engagement for Sumner School District #320. She is the founder of the Sumner-Bonney Lake Area Communities for Families Coalition, which has just celebrated its 25th year of building partnerships to benefit students in eastern Pierce County.

Ms. Hill-Anderson's career has encompassed leadership roles in the education of Homeless Children and Youth, substance abuse prevention and intervention, after-school programming and school safety initiatives.

She holds a BA in Community Mental Health from WWU in addition to Certificates in Non-Profit Fundraising, as well as Public Relations and Strategic Communication from University of Washington. She is a passionate advocate for healthy youth development and the needs of children, youth and families in Pierce County.

Peter Ansara

Peter Ansara is the Director of the Pierce County Human Services Department. Prior to that position, after 25 years in the military, Mr. Ansara served as Executive Director of the Korean Women's Association, PRIUM Companies Real Estate Development Chief Operating Officer and Executive Director of the Tacoma Housing Authority and Woodbridge NJ Housing Authority. Mr. Ansara came to Tacoma in 1999 as Tacoma Housing Authority's Executive Director.

Mr. Ansara earned a Masters of Human Relations from the University of Oklahoma and a BA in Business Administration from Columbia College.

Erica Azcueta

Erica Azcueta is the Program Manager for the City of Tacoma Neighborhood and Community Services Department. In that position she manages all programs related to homelessness and household stability and programs under the City's emergency declaration. The emergency declaration was in response to the growing concentrations of people living in encampments in Tacoma.

After receiving a Bachelor's degree in community health from Central Washington University, Erica began a career in nonprofit

organizations, including Greater Lakes Mental Health, The National Alliance on Mental Health of Maryland and Sound Outreach. After nearly ten years in the nonprofit arena she transitioned her work to local government human services.

Nick Bayard

Nicholas M. Bayard is the Director of The REACH Center, which provides education, career development, housing, and other resources to over 2,500 youth and young adults each year in the Greater Puget Sound region. Prior to that role, he was instrumental in the founding and replication of early childhood education centers in Washington, DC and education for girls in Liberia.

Mr. Bayard holds a Master's degree in Public Administration from the Harvard Kennedy School and a Bachelor's degree in Environmental Studies from Brown University. He lives in Tacoma with his family.

Terese Leah Carroll

Terese Leah Carroll has been a Tacoma Police Officer for 27 years. She worked the first 18 years in the Patrol Division, primarily in the Hilltop and the Eastside sectors of the city. She promoted to detective in 2009 and worked in the Domestic Violence Unit for two years and then transferred to the Juvenile Unit, where she has been ever since.

Detective Carroll conducts follow-up on runaway reports by proactively tracking, locating and recovering runaway youth. She works extensively with youth involved in the juvenile justice system by also facilitating the Tacoma If Project workshops (Youth & Parent/Guardian Workshops) at the Tacoma Police Department, a restorative justice program implemented since 2012.

Detective Carroll is an advocate for youth involved in the foster care system, as well as our community's neglected, abused and abandoned daily referring youth and their families to community programs and resources.

Tess Colby

Tess Colby joined Pierce County's Human Services Department in February, 2013, where she is the Manager of the Community Services Programs. She oversees the allocation of federal and local community development and affordable housing funds, along with the implementation of the County's plan to end homelessness, including the deployment of over \$11 million in local, state and federal

resources. A key focus of her work is redesigning the delivery of homeless services in Pierce County, from a group of disconnected programs to a system of coordinated data-driven housing programs.

Ms. Colby's prior experience includes financing and development of affordable housing, land use planning, and impact performance assessment.

Jacques Colon

Jacques Colon has served as the Health Equity Coordinator for the Tacoma-Pierce County Health Department for the past four years, where he leads improvements to the structures, processes, and practices of the health department in order to eliminate health inequities in Pierce County, WA. This role includes leading the Communities of Focus and Health in All Policies initiatives, which look to address health inequities through both action and policy.

Prior to working for the health department, his professional experience includes five years at the National Association of County and City Health Officials (NACCHO) working on Environmental Health and Climate Change as well as leading their Health Equity cross-cutting team. Prior to working for NACCHO, Mr. Colon was a middle-school science teacher in Miami with Teach for America.

Jacques received his MS in Environmental Sciences and Policy from the Johns Hopkins University and a BS in Biological Anthropology and Anatomy from Duke University.

Valorie Crout

Valorie Crout is the Chief Program Officer for Associated Ministries of Tacoma–Pierce County. Valorie came to Associated Ministries in 1997 and over the years led the design and development of many successful programs, including the Coordinated Entry System, Homeless Mail Service, Protective Payee Services, Housing Services and Advocacy, Mentorship programs, Intensive In-Home Case Management, Resource Referrals, Energy Assistance Program, Community Connections Resource Center, and the Family Emergency Fund.

Ms. Crout is the founder of Associated Ministries' Anti-Racist Multicultural Taskforce, with the vision of evolving the agency to be a fully inclusive, anti-racist multicultural organization working as an agent of change towards ending systemic and institutional racism. She

is a graduate of the University of Washington, with a BA in Liberal Arts and International Studies.

Kyle Davidson

Kyle Davidson recently joined the team at the Pierce County Accountable Communities of Health (ACH) as Director of Health Transformation. Previously, he served as Deputy Director at the North Sound ACH and is excited to continue supporting the effort to transform our health systems towards greater value and improved outcomes for all patients.

Mr. Davidson's experience includes serving as Director of Population Health Management at Sea Mar Community Health Centers, including a stint as Clinic Manager at their Tacoma clinic on the Hilltop. Prior to Sea Mar, Kyle worked for ten years in the HIV/AIDS field in the Seattle area, including at Seattle/King County Public Health and Harborview Hospital supporting patient centered approaches to health care delivery and prevention. A graduate of the University of Washington's Community Oriented Public Health Practice Master of Public Health program, Mr. Davidson is passionate about assuring equity of policy attention, service access, and wellness outcomes for all people, especially marginalized and underserved communities.

Mr. Davidson's areas of specialty include Value Based Payment contracting, Clinical Quality Measure performance in medical operations and Medicaid Managed Care enrollment, outreach and retention. When not with family, his happiest place is on the golf course. He and his spouse Amelia adore their one-year old son, Gabriel.

Amanda DeShazo

Amanda DeShazo was born and raised in the Eastside of Tacoma. She studied anthropology and law, societies, and justice at the University of Washington Seattle and went on to receive her Master's in Public Policy from The Evergreen State College. Amanda is currently the Executive Director of the Tacoma-Pierce County Affordable Housing Consortium.

Passionate about her work to make Pierce County an equitable and inclusive place, Ms. DeShazo advocates for the creation and preservation of affordable housing in the area. She recently purchased her first home in Tacoma's Hilltop neighborhood and is exploring the

wonders of being a new homeowner. In her free time she enjoys traveling to foreign countries, reading, and walking her dog at Wright's Park.

Dave Frederick

Dave Frederick is the Founder and Executive Director of The Coffee Oasis, whose vision is to change the world for homeless youth in one community after another through evidence-based programs supported by sustainable coffee businesses.

The Coffee Oasis began in 1996 through the vision of Dave and his wife, Cindy. While volunteering as a police chaplain, doing foster care and inviting homeless individuals into their home to live, their eyes and hearts were opened to the scores of young people in Kitsap County whose lives seemed to be on a downward spiral of incarcerations, addictions, and domestic troubles. Something had to be done.

Kimi Irene Ginn

Kimi Irene Ginn currently serves as the Interim Director for Vibrant Schools Tacoma as well as providing AVID tutoring and substitute teaching services for Tacoma Public Schools. For over 25 years, Ms. Ginn has designed/presented diversity-focused educational programs/services to thousands of youth, families, educators, community organizations/agencies and businesses. She owns and operates a multicultural educational service consulting company called IMIK Enterprises and has received a variety of accolades for her outstanding work in the field of diversity .

In 2007, Ms. Ginn co-founded the Rites of Passage Program, an African American culturally based self-empowerment, college readiness mentoring program for African American males. Additionally, Kimi assumed the leadership role as the Senior School Programs Officer with the College Success Foundation (CSF) and assisted in providing college readiness skills, mentors and scholarships to low income, high potential students throughout the state of Washington.

**Dexter Gordon,
Ph.D.**

Dr. Dexter Gordon directs the Race & Pedagogy Institute and the African American Studies department at University of Puget Sound. An outstanding, seasoned teacher, trainer, keynote speaker, consultant, author and leader, Dr. Gordon's sustained record of leadership in education and community development is remarkable. He brings together his more than 30 years of experience as an educator and

public intellectual to promote his vision of comprehensive community development grounded in equality and justice for all.

Dr. Gordon holds the title of Distinguished Professor and teaches rhetoric, media, culture, and African American studies. He has worked with a range of businesses, community organizations and educational institutions, including the Washington State Superior Court and the Washington Correctional Center for Women, Blacks in Government, Weyerhaeuser, University of Washington, Seattle and Tacoma, Lewis and Clark, Evergreen State College, Tacoma, Urban League.

Dr. Gordon holds a BA in Theology, (Jamaica Theological Seminary), MA in Communication Ethics, (Wheaton College), and a Ph.D. in Rhetoric and Culture (Indiana University).

Charlie Gray

Charlie Gray is the Executive Director of the Pierce County Housing Authority. Prior to joining the Housing Authority in 2006, he worked for Pierce County Community Services (now Human Services) administering federal and local dollars intended to help low and moderate income households in Pierce County. His duties included conducting an annual needs assessment in partnership with the Human Services Coalition (a group of nonprofit service providers).

Every year affordable housing was the single greatest need in the community. Affordable housing remains single greatest need. His view is that, much like a popular soft drink, “Everything goes better with housing”. This includes behavioral health and addiction recovery, employment/education outcomes, and community. Pierce County Housing Authority believes that a housed community is a safe and prosperous community.

One of Mr. Gray’s favorite new partnerships is with the Pierce County District Court’s Drug Abuse Reduction Team where homeless drug court participants are referred for housing while ending substance abuse and seeking a brighter future.

Mr. Gray attained his Master of Public Administration from Seattle University and BA in Psychology from Western Washington University. In his spare time Charlie loves reading, skiing, and hiking, ideally with willing members of his family. Sometimes bribery is involved.

**Dominique
Hardeman**

Dominique Hardeman is the Probation Services Manager with Pierce County District Court. She started both the Special Needs Unit for DOC and the Behavioral Health Unit for Pierce County District Court.

Michelle Harrison

Michelle Harrison is the McKinney-Vento and Foster Care liaison with the Peninsula School District. She has worked with vulnerable populations for over 30 years in Oakland CA, Seattle, Tacoma and Gig Harbor. Prior to working for the Peninsula School District, Ms. Harrison has worked for King County Juvenile Parole, Group Homes, The 45th St Community Health Care Clinic, Fred Hutchinson Cancer Research Center and Associated Ministries AP4H. She has always felt that she has been truly blessed by the individuals and families she has worked with; she loves her job.

Raphael Hartman

Raphael Hartman is a Team Lead for the Coordinated Entry System with Associated Ministries, where he has worked with families and individuals who are impacted by homelessness over the last five years; and for the past two years has served as the Chair of Associated Ministries Anti-Racist Multicultural Taskforce. As someone who has experienced homelessness in the past, Mr. Hartman is passionate about breaking down barriers to safe housing for marginalized communities in the Pierce County area. He believes that it is important to help create opportunities for those that struggle the most, and actively works to bring knowledge to the general public on the true narratives of people of color in order to bring awareness to the barriers they face.

**Denny
Hunthausen**

Denny Hunthausen, MSW, is Agency Director for Catholic Community Services in Pierce County. He has worked in wide variety of human services and housing roles since arriving in Pierce County in 1983. These have included a range of populations and services over more than 30 years in community services, such as refugee and immigration services, foster care, child care, behavioral health, homelessness and affordable housing.

Denny is a native of western Montana and a graduate of Seattle University and the University of Washington. He and his wife Michelle have four adult children and live in Fircrest.

Sherri Jensen

Sherri Jensen has spent eight years working with the low-income and homeless population in a workforce development capacity. She began her workforce career with four years of business development and branch sales management in the for-profit temporary staffing industry. It was that position that allowed her to make a connection with the low-income workforce and she found a passion for assisting unemployed and underemployed individuals secure livable wage employment.

Ms. Jensen left the for-profit market four years ago to enter the non-profit world. She is a Program Manager for a long-term, supportive employment program geared towards assisting individuals experiencing homelessness build a foundation in which will lead them to a self-sustaining career.

From these two experiences Ms. Jensen has started a new non-profit that utilizes the business strategy of the for-profit staffing market and fuses it with a social services philosophy. They aim to end homelessness for individuals seeking livable wage employment by offering low-barrier access to employment, comprehensive case management and supportive services.

**Karen Johnson,
Ph.D.**

Dr. Karen Johnson is an inspiring, authentic, servant leader who influences, coaches and mentors others to achieve inclusive excellence. She provides expert-level consultation, supporting others in building equity-driven, inclusive workplace cultures where everyone is (and feels) included, valued, and heard. She uses her executive leadership experience and Certified Diversity Professional credential to work alongside others in dismantling systems of oppression, especially institutional and structural racism.

Dr. Johnson has an extensive portfolio of community service and is a 2018 participant in Leadership Women America leadership program. Her life work is to advance liberty and justice for all.

**Connie
Ladenburg**

Connie Ladenburg was elected to the Pierce County Council in November, 2012 and re-elected in 2016. Prior to her election, she served on the Tacoma City Council (2001-2009) and the State Legislature as Representative from the 29th District (2011-2012). Ms. Ladenburg represents the Fourth County Council District, which

includes Fircrest, parts of Tacoma's North and South Ends, Hilltop, and Downtown, Port of Tacoma and University Place.

Councilmember Ladenburg has a long history of community involvement. She mobilized neighborhood groups and founded Southend Neighbors for Family Safety. She held leadership roles on the PTA, served on school district committees, organized political campaigns, all while "staying home" to raise five children. Along with her husband, John, they Co-Chaired the United Way Annual Community Campaign. She is a co-founder and Board Member of Communities In Schools of Tacoma; a founder of the Alliance for Youth of Pierce County; and a founder of Tacoma 360.

Ms. Ladenburg is a native Tacoman who married high school sweetheart John Ladenburg in 1969. They have 5 children and 11 grandchildren. She received her BA in Social work from Pacific Lutheran University and her MA in Social Work from University of Washington, Seattle. She has worked at Faith Homes as a case manager for pregnant and parenting homeless teens and as a Youth Program Coordinator at Safe Streets Campaign.

**Derek Armstrong
McNeill**

Derek Armstrong McNeill, Director of Road to Nickelsville, has been making a living at documenting and storytelling all his life. Right out of high school he enlisted in the Air Force, where he traveled the world as a photographer documenting anything and everything that was too classified for a civilian to capture and process. After that, he went back to college and started working in advertising as an art director, telling the story of products.

Over the years in Seattle, Mr. McNeill has worked on everything from Tree Top magazine ads to software design at Windows, and has taught design and photography along the way. Through it all he has always been driven to touch people. To make them think. To question their assumptions. Maybe Tree Top actually does make better apple juice. Maybe Windows actually is better than Mac in some ways. He says, "Maybe homelessness can happen to you, too. No? Come with me. I have some people for you to meet. They didn't think so either."

Mark Merrill

Mark Merrill was hired as the Executive Director of Shared Housing Services in May 2015. Prior to joining Shared Housing Services, Mark

and his wife Susan owned and operated their own business, Pour At Four – Wine Bar & Restaurant, in the Proctor District of Tacoma for over ten years. Mark currently holds the position of Secretary and previously Vice-President on the Board of Directors for the Tacoma/Pierce County Affordable Housing Consortium.

Mr. Merrill's community involvement includes The Proctor Business District Association, The Hilltop Business Association, Cross District Association, Coalition of Homeless Youth, and the Tacoma Community College Foundation. Since moving to Tacoma in 1990, he and his wife have developed strong ties to the community and believe in being involved and giving back to make Tacoma as robust and strong for all its citizens.

Michael Mirra

Michael Mirra is the executive director of the Tacoma Housing Authority (THA) in Tacoma, WA. He has served in that position since 2004. Before that he served for two years as THA's general counsel. Prior to joining THA, Michael practiced law for about 25 years with Columbia Legal Services in Washington State and legal services in Tennessee representing low-income persons and organizations in civil matters. Michael graduated from the University of Chicago and Vanderbilt Law School. He grew up in Queens.

Klarissa Monteros

Klarissa Monteros is the Program Manager for Associated Ministries' Rapid Rehousing Program. She also has direct supervision of the Referral Department for the Coordinated Entry System. Klarissa has been working with those experiencing homelessness for over ten years. She has served those experiencing homelessness at the shelter door as well as developed/overseen several homeless and housing programs in Pierce County in the past several years.

Ms. Monteros has a BA in Psychology and Human Rights and a MA in Mental Health Counseling. She has been part of the Anti-Racist Multicultural Taskforce with Associated Ministries two years.

Daniel Murillo

Daniel Murillo has over 18 years of public sector experience with the last 10 ½ years in the area of housing and community development. He is currently the Housing Division Manager for the City of Tacoma where he manages and implements various affordable housing programs targeted to low-income households. These include a down-

payment assistance program, small and large scale housing rehabilitation, weatherization and painting programs, revitalization of abandoned or distressed properties and financial support for the creation or preservation of affordable housing units.

While Mr. Murillo is relatively new to Tacoma, he has the lived experience of residing in the Bay Area in California for many years and has borne witness to communities not taking proactive steps to address the need for affordable housing before it's too late and the problem becoming seemingly insurmountable.

Pamela Oakes

Pamela Oakes is a Nonprofit Funding Expert currently on assignment as an Associate Program Officer, Strategic Planning and Engagement with the U.S. Programs Team of the Bill & Melinda Gates Foundation. This team's vision is eradicating family homelessness in the Pacific Northwest as well as a U.S. education system that propels social mobility and economic development for low-income, first-generation students, and students of color.

Prior to joining the foundation in 2010, Ms. Oakes lived several years in Johannesburg, South Africa working for and promoting humanitarian efforts with the I CAN Foundation. As a Corporate Trainer with this NGO, she traveled extensively throughout the African countries of South Africa, Botswana, Swaziland, Nigeria and Zimbabwe conducting workshops and training seminars for government, corporate, community, and faith-based organizations in the areas of Change Management, Organizational Transformation, Affirmative Action, Employment & Gender Equity, Diversity, HIV/AIDS Awareness, and Personal Empowerment.

A spirited advocate for the underserved, Ms. Oakes devotes her free time to working as a funding Consultant, Coach & Mentor for small nonprofits and social entrepreneurial enterprises with the goal of ensuring that those who want to change the world for good, have the funding and resources to do so. In her spare time, she volunteers with local initiatives such as the YWCA Housing Stability Program, the Kent Regional Justice Center and participates as a mentor for the YWCA GirlsFirst Program.

Ms. Oakes attended the University of Washington where she majored in Political Science. A native of Seattle, she enjoys travelling the globe, experiencing new cultures and collecting African-American art.

James Pogue

James Pogue is the Director of Homeless Outreach for Comprehensive Life Resources. He has worked with mentally ill adults and homeless for over 11 years in the Tacoma-Pierce County area. He received his Master's in Clinical Counseling from Post University and is a Mental Health Professional.

In May 2017, when the city of Tacoma declared the state of emergency on the health and wellness of individuals experiencing homelessness, Mr. Pogue was contracted to manage Phase I of the state of emergency project. He organized and mobilized the community services response.

Mr. Pogue is currently the appointed chair of the Pierce County Coalition to End Homeless and meets with a group of providers every Friday to coordinate and improve homeless services in Pierce County. He has given presentations on best practices to outreach and engage both individual's experiencing homelessness and communities all over Washington state and was even invited to San Diego, CA and Washington DC to give the same presentations.

Theresa Power-Drutis, Ph.D.

Dr. Theresa Power-Drutis serves as Executive Director for New Connections: Tacoma, where she helps people successfully reenter the community after incarceration. She is co-chair of the Pierce County Human Services Coalition and enthusiastically participates in numerous other community work groups. An educator and advocate for more than four decades, her efforts focus on reentry services, addressing poverty and promoting restorative justice.

Dr. Power-Drutis received her Ph.D. in Leadership Studies from Gonzaga University, MA in Education from Eastern Washington University, and Certificate of Carpentry from Gompers Technical School at Seattle Central Community College.

Jorge Rivera

Jorge Rivera is the State Director of Community Engagement for Molina Healthcare of Washington, and is actively involved with the State's Healthier Washington initiative. In the implementation of Accountable Communities of Health (ACH) and Behavioral Health

Integration, he represents Molina's leadership with the Olympic and the Greater Columbia Communities of Health and serves as chair of the Greater Columbia ACH's Health Information Technology Committee.

Mr. Rivera and his team engage with over 1,000 Community Based Organizations across the state, and support programs to end homelessness and improve health and living conditions of members experiencing housing challenges.

Mr. Rivera serves as a Board Member for Workforce Snohomish, Consejo Counseling Services and the Washington Homeownership Resource Center. He also helps on the Steering Committee of the Snohomish County Health Leadership Network and the Kittitas County Health Network.

Mr. Rivera has a Master's in Business Administration and a Bachelor's in Systems Engineering. He has held various Senior Leadership positions for local companies in Technology Management, Operations, and Business Growth, for the Media and the Healthcare sectors.

Neal Rogers

Neal Rogers is currently a student at the University of Washington in the Social Welfare program and works full-time. He was convicted of a felony in 1999 and forced to work in a number of unskilled trades until he was able to get into school. After a divorce in 2001, he has spent the bulk of the time until 2014 homeless between Tacoma and Seattle, while trying to locate resources to help him get back on his feet. During this time he has served as a leader in the homeless community through elected positions within SHARE/WHEEL, and gained valuable insight into policies that could be implemented to help our homeless.

Susan Rohrer

Susan Rohrer is the Director of Statewide Outreach for the Washington State Historical Society. She has worked in the museum field for 20 years and coordinated statewide commemorations marking the Washington State Suffrage Centennial in 2010 and the 125th Anniversary of Washington Statehood. Ms. Rohrer has developed programs, workshops for heritage organizations and curated exhibits for the historical society at the State Capital Museum in Olympia and the Washington State History Museum.

**Nathan Schlicher,
MD**

Dr. Nathan Schlicher currently works at St. Joseph's Medical Center and lives in Gig Harbor with his wife Dr. Jessica Schlicher and their three children. He serves as the Regional Director of Quality Assurance for the emergency departments of the Franciscan Health System and the Associate Director of the TeamHealth Litigation Support Department.

Dr. Schlicher attended Law School and then Medical School at the University of Washington before completing an EM residency at Wright State in Dayton Ohio. He recently completed his Master's in Business Administration with an emphasis in Health Care. He is board certified in Emergency Medicine.

Dr. Schlicher has worked extensively on the opiate crisis in Washington. As Legislative Affairs Chairman of the Washington State Chapter of Emergency Physicians, he spearheaded the "ER for Emergencies" program to replace the State's plan to deny ER services to Medicaid Patients. His leadership in this effort will lead the state to save \$31 million per year by making better health care and reduce narcotic prescribing by 24%. As the State Senator from the 26th District he helped link the prescription drug monitoring database to every emergency department in Washington. Now he chairs the Pierce County Community Mental Health Collaborative and serves on the Washington State Medical Associations Joint Opiate Task Force.

Dr. Schlicher is leading the statewide opiate reporting feedback program from the Medical and Hospital Associations set to launch this year. For his work on health policy and the opiate crisis he has been extensively recognized including this year's American College of Emergency Physicians Collin Rorrie Jr. Lifetime Achievement Award in Health Policy.

Bryan Schmid

Bryan Schmid has nearly 20 experience administering publicly funded affordable housing programs working for Pierce County. He started as a Loan Officer doing homeowner rehabilitation and homebuyer assistance loans for low income households as well as loans for non-profit affordable housing developers to develop and preserve affordable rental housing. In 2012 Mr. Schmid became the Supervisor for the affordable housing finance unit. The unit administers federal, state and local funds to develop and preserve affordable housing for

low income households in Pierce County. He was born and raised in Pierce County and is deeply concerned about the lack of affordable housing for low income families in Pierce County.

Larry Seaquist

Larry Seaquist enjoyed a 32-year career in the Navy where he commanded a series of four warships, including Battleship USS IOWA. Ashore, he helped develop strategy and budgets in the Pentagon. In the decade following his Navy career, Mr. Seaquist worked with the Director-General of UNESCO to design and demonstrate conflict prevention and peace-building strategies in war zones in the Middle East, Central and South Asia, and Latin America.

Mr. Seaquist recently served eight years in the Washington Legislature, four as Chair of the House Higher Education Committee. He continues his work in education and community-building. His wife, Carla, is a writer-playwright whose commentary is published in Medium, the Huffington Post, and the Christian Science Monitor. They live in Gig Harbor.

Jill Severn

Jill Severn led the effort to build Quixote Village, a tiny house community of 30 formerly homeless adults that opened in late 2013. The village is the brainchild of residents of Camp Quixote, a tent camp that existed in Olympia from 2007 until the opening of the Village. Severn is a former journalist, legislative policy analyst, and speechwriter to two governors.

Ché Smith

Ché Smith started working for the Sex Trafficking Response & Awareness Program of Washington (STRAPWA) at Rebuilding Hope! Sexual Assault Center for Pierce County in August 2016. She works with individuals who have experienced any form of sexual exploitation and their families.

Ms. Smith has extensive experience in case management and provision of care in community settings. She received her doctorate from Wichita State University in community psychology. While at Wichita State University, she also gained experience as an adult case manager for consumers with severe and persistent mental illnesses at the Mental Health Association of South Central Kansas, where she was trained in strengths-based case management. These skills were also used and refined during her six-year stead at The YWCA Wichita

Women's Crisis Center as a shelter advocate for victims of domestic violence, commercial sexual exploitation, and sexual assault.

Ms. Smith was also the Project Director for Violence Prevention in African American Urban Youth at DePaul University's Center for Community Research in Chicago, Illinois, where she supervised a federally-funded intervention project delivering CBT-based group therapy at four Chicago inner-city high schools. She currently provides specialized outreach and education on behalf of STRAPWA services, particularly to professionals and concerned citizens across Pierce County and is a certified trainer of Responding to Commercially Sexually Exploited Youth, a curriculum developed by Leslie Briner through the Center for Children and Youth Justice.

Cynthia Stewart

Cynthia Stewart's professional experience includes many years leading innovative problem-solving and conflict resolution processes as a certified mediator and a skilled group facilitator in organizations of all sizes in both the public and private sectors. As a public sector manager, she focused on development of good public policy, promotion of organizational change, and use of interest-based negotiation in a variety of groups.

Ms. Stewart's background as Deputy County Manager, Manager of a large airport, Assistant Manager in a large regional solid waste management division, and former non-partisan staff to local elected officials on the topics of public works and regional governance has provided her with good working knowledge of public policy issues. Cynthia earned a BA in Sociology from the University of Guam and a Master's Degree in Public Administration from Seattle University.

Diane Tilstra

Diane Tilstra is a community activist working on several social justice issues including poverty and homelessness, environment and climate change, and human trafficking. Her passion is showing documentary films with Meaningful Movies Tacoma to create an opportunity for civil discourse to educate and engage with the community.

Gwen Whiting

Gwen Whiting is the lead curator at the Washington State Historical Society. She holds a BA in Humanities from Washington State University and a MA in Military History from Norwich University in Northfield, Vermont. She has curated a number of exhibitions for the

Society, including the award-winning “Hope in Hard Times: Washington during the Great Depression” and “Glasnost and Goodwill: Citizen Diplomacy in the Northwest”.

**Shameka
Williamson**

Shameka Williamson, Program Manager, leads Housing 4 Success, Pierce County’s first and only rapid rehousing program focused on youth and young adults. This program places young people experiencing homelessness into individual apartments or host homes based on client need and provides intensive case management and wraparound supports. As a Program Manager, she is responsible for supporting and overseeing the case managers, as well supporting program participants.

Shameka holds two bachelor’s degrees from Ashford University—one in Sociology and one in Applied Behavioral Sciences. She is currently pursuing her Master’s in Human Services. Shameka is also the Chair of Equity, Diversity, and Cultural Inclusion Committee and the Co-chair of the Youth Coalition and is a two time AmeriCorps volunteer.

Adriane Wilson

Adriane Wilson raised four children as a single parent. She dealt with poverty including lack of housing, employment, and food, among other things. After being a high school drop-out, she earned a GED but wasn't able to go back to school until her early 30's when she earned a

Bachelor of Arts Degree in Interdisciplinary Studies from The Evergreen State College - Tacoma Campus.

After some serious soul searching and being tired of feeling as if her voice didn't matter, Ms. Wilson immersed herself in community driven activities. Currently she is serving as a Board member for Pierce County's Community Connections Citizen Advisory Board (CAB) and the Puyallup Watershed Initiative Community Based Research Group of South Tacoma's Just and Healthy Food System she actively participates in dismantling unjust systems particularly those concerning food, housing, and discrimination.

Anaid Yerena

Anaid Yerena is an assistant professor of Urban Studies at the University of Washington Tacoma. She is an architect and a planner with research interests that include housing and community development in the U.S. and Mexico, advocacy organizations, social

inequality, and urban governance. Her work investigates the factors influencing local affordable housing policies and practices with a special interest in the impact of community organizations on public decision-making processes. As a secondary area of research, Ms. Yerena is interested in the emerging field of e-government. Her previous work was published in *The News Tribune*, *Urban Affairs Review* and *Housing Studies*.

Mike Yoder

Mike Yoder joined the Associated Ministries team as Executive Director in August 2015, bringing more than 30 years of experience in nonprofit leadership roles. Mike says: "I'm energized by the vital role that Associated Ministries has played for 50 years spearheading faith-based efforts to positively impact social needs in our community. I believe a new movement of interfaith service and cooperation is being raised up in Pierce County, with Associated Ministries and its congregational partners serving as catalysts behind effective efforts to address homelessness and other vulnerabilities."

As part of his three decades of work with international religious and humanitarian organizations, Mike has traveled to 30 countries and is a dedicated observer of news and trends affecting nonprofits and social justice issues. He earned a degree in Communications from California State University and lives in Puyallup with his wife, Debbie. They have an adult son and daughter who both live locally.

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